





# Grasping the Nettle

How tackling legacy tech <u>now</u> unlocks savings and innovation at speed

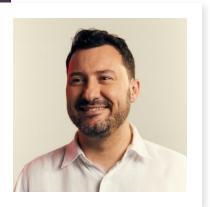
19<sup>th</sup> June 2025

# Some quick intros

Retail

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Technology

# Zühlke is a global company of ...

# Consulting Engineers



**Innovators** 



Thought Leaders



Catalysts for Change



Quality Craftspeople



Builders at Speed



Bringing Tangible Value



Our USP: speed to value

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# Problems We Solve in Retail



Experience Innovation



Ecosystem Integration



Legacy Modernisation



AI & Data-driven Organisation



Optimising for Sustainability

How can I continuously elevate our customer experience?

How do I connect the tools we need to succeed in a digital first world? How can I costeffectively fix and upgrade our plane in mid-air? How can I put the right data in the right hands, at the right time? How do I ensure all operations support our sustainability goals?

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We transformed & future-proofed RPS' 185-year-old service model to support a responsive, intelligent, and accessible future.

Delivering the MVP in a record 9 months.

# **Business Agility**

Accelerating time-tomarket for new products & services

#### **Automation**

Reducing manual processes and minimising human error

#### **Operational Efficiency**

Replacing 13 legacy systems with 1 scalable platform

#### Security

Leveraging modern, cloudnative technologies and best practices

BNF.OR

BNF.OR

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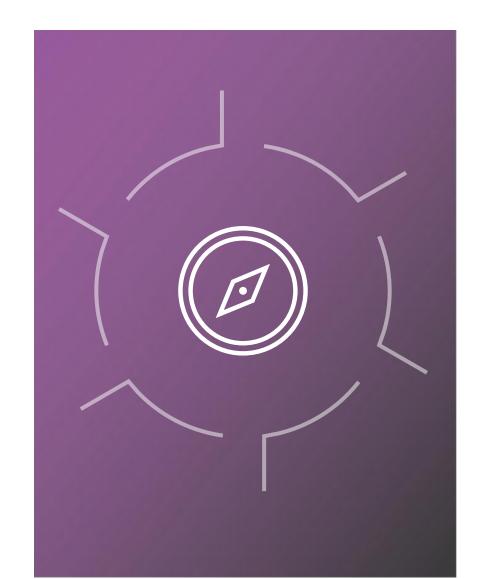
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#### Legacy technology impacts your ability to execute your core mission

Security and compliance risk



Limited Agility and

Competitive Disadvantage

>>> Innovation Drag

Data Silos and Poor Analytics



#### Common Causes of Modernisation Failure

Tech Complexity Legacy systems are hard to replace, with hidden dependencies, poor integration, and underestimated data migration challenges causing frequent project risks.

Tech-led, Siloed Approach Tech-focused modernisation fails by prioritising tools over outcomes, leading to fragmented systems that ignore culture and integration needs.

Poor Change & Stakeholder Management

Employees resist unfamiliar systems, leadership provides weak support, and users aren't involved in decision making

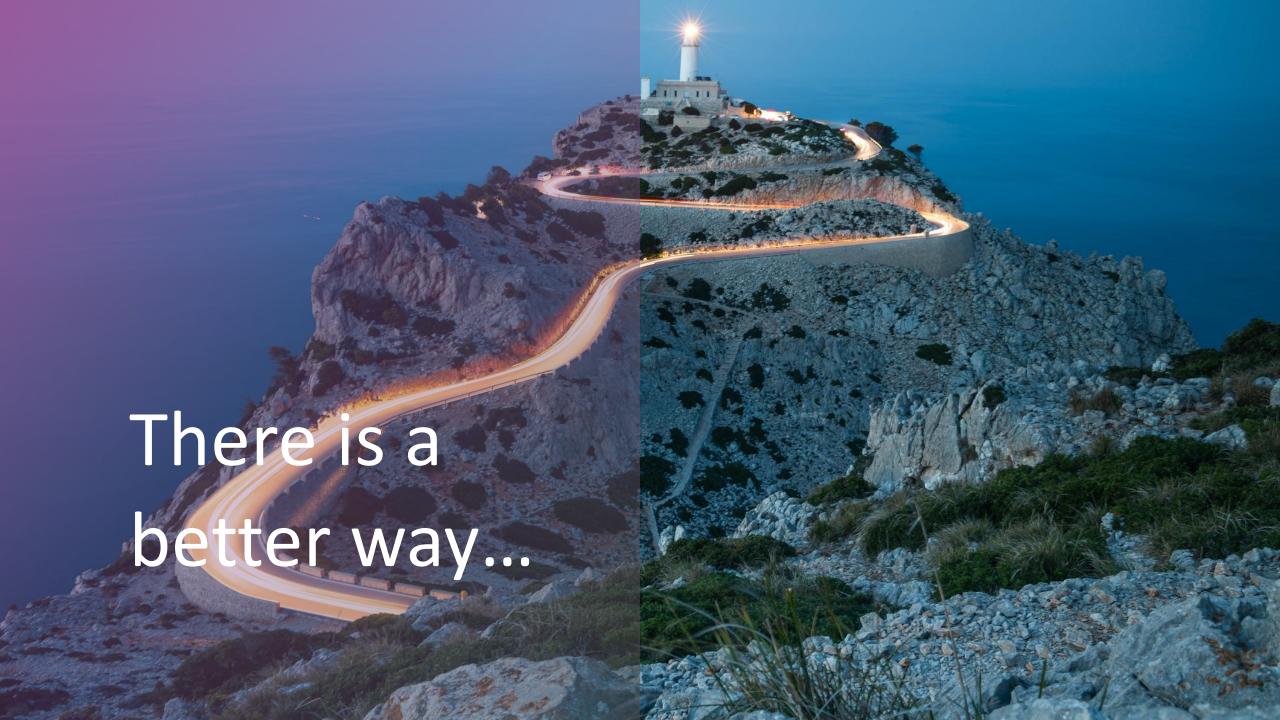
Governance and Resourcing Gaps

Insufficient funding, understaffed key roles, weak decisionmaking, unclear accountability, and poor risk oversight.

Lack of Clear Strategy and Objectives

Unclear goals, misaligned priorities, no measurable outcomes, and failure to connect technology initiatives to business strategy.

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# What if...

... you could develop an effective modernisation strategy in 6 weeks?

... you could start realising value in 6 months rather than waiting 3 years?

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# Zühlke's 360 legacy modernisation principles

Discovery & Alignment

Pragmatic advisory, lean discovery, actionable roadmap.

Laying solid foundations to support innovation and experimentation.

Innovation ready

Evolutionary
Architecture
s & Design

Linking business and technology strategy to avoid throw away work & reduce technical debt.

Prepare
your organisation
for tomorrow,
today

Deliver value early & often through vertical slices.

Agile, AI-Enabled & Incremental Delivery

Unlocking business value

Focus on business objectives, strengthen business case development, ensure value realisation.

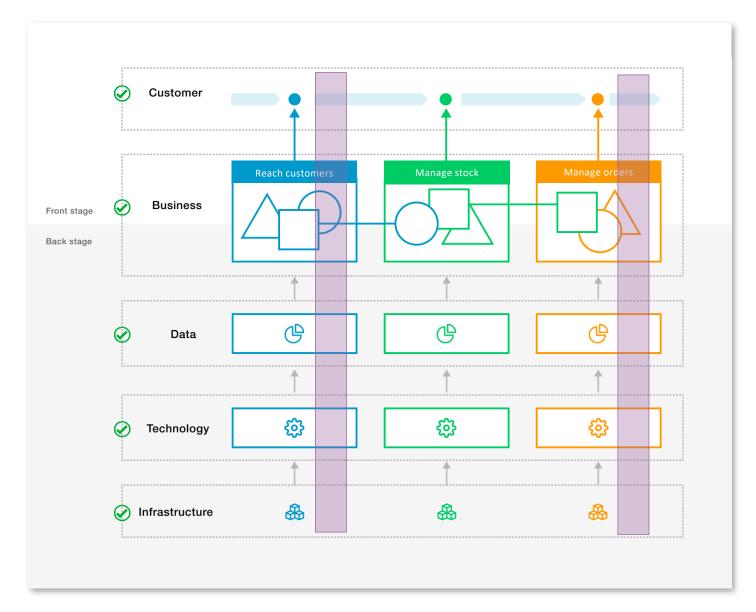
Effective use of data to improve e2e experiences and generate real-time business intelligence.

Data Driven
Organisatio
n



Using user-centric and service-driven approach to identify most beneficial modernisation opportunities

2 weeks, to a prioritised list of high value opportunities



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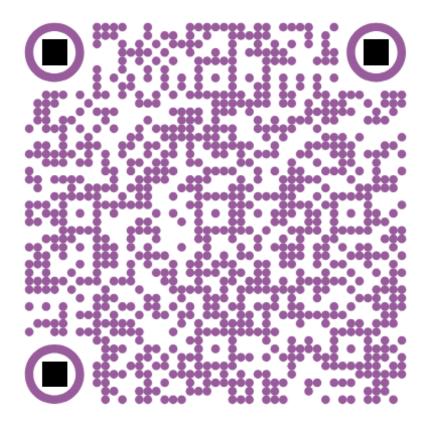
## Your First Step to Accelerated Modernisation – A Service-Oriented Approach

Identify opportunities that deliver most business value through a 2-4 week, AI-powered modernisation discovery sprint

9	Scope	Key Activities	Deliverables	Outcomes
	journeys with a focus on CX, technology, and business objectives Plan and prioritise prototyping activities Define and communicate a compelling future vision	<ul> <li>Conduct customer and employee research and define personas</li> <li>Plan and prepare workshops: map customer and employee journeys, identify pain points and opportunities, ideate solutions</li> <li>Define hypothesis and success measures</li> <li>Design future-state customer &amp; employee journeys across people, processes, technology, and data</li> <li>Synthesise insights and report findings</li> </ul>	<ul> <li>Future-state vision</li> <li>Service blueprints         (current and future)</li> <li>Synthesised customer &amp;         employee insights</li> <li>Storyboards and mock-         ups for solution         prototypes</li> </ul>	<ul> <li>Clear priorities of where modernisation will deliver the most impact</li> <li>Vision communicated to stakeholders</li> <li>Clearly defined end-to-end customer and employee experience</li> <li>Foundation for roadmap and business case</li> </ul>
	future-state service blueprints	Synthesise insights and report findings		and business case

What do we need to get started?
1 NDA and 2 key stakeholders!

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Buy direct on the AWS marketplace!

Or get in touch with Jack, Mel or Kev directly

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## Picking the right modernisation strategy



**Technical Overhaul** 

Modernising technical foundation without changing business functionality.

End of Life Technology



In-place Evolution

Improving application landscape in carefully selected steps.

Missing Business Agility



New Development

Replacing existing with newly developed application.





Change to COTS

Migrating from custombuilt to standard off-theshelf software.

> Commodity Requirements

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